

37.5 A power plant upgrade project takes two years to implement and has an initial cost of \$500,000 plus an additional \$250,000 at the end of year 1 and year 2. An additional \$100,000 retainage will be paid at the end of the one-year defects & liability period following project completion. The life cycle of the upgrade is expected to be 20 years from completion and the salvage value will be \$300,000. At an interest rate of 6%, what is the annualized cost of the venture?

- A. \$83,000
- B. \$91,000
- C. \$99,000
- D. \$107,000

Draw a cash flow diagram or make a summary of cash flows. This solution treats costs as positive.

Year 0: \$500K
 Year 1: \$250K
 Year 2: \$250K
 Year 3: \$100K
 Year 20: -\$300K

The cash flows in years 1 through 3 can be expressed as an annual cost of \$100K for 3 years plus an annual cost of an additional \$150K for the first 2 years only.

Use the 6% **Factor Table** in the **Economic Analysis** section to find the present value:

$$\$500,000 + \$100,000 (P/A, 6\%, 3) + \$150,000 (P/A, 6\%, 2) - \$300,000 (P/F, 6\%, 20)$$

$$\$500,000 + \$100,000 (2.673) + \$150,000 (1.8334) - \$300,000 (.3118) = \$948,770$$

Find the equivalent annualized cost spread over 20 years at 6%:

$$\$948,770 (A/P, 6\%, 20) = \$948,770 (.0872) = \$82,733$$

Alternate Approach: Discount each cash flow back to its present value individually:

$$PV_0 = \$500,000$$

$$PV_1 = \$250,000 \left(\frac{1}{1+i} \right)^n = \$250,000 \left(\frac{1}{1.06} \right)^1 = \$235,849$$

$$PV_2 = \$250,000 \left(\frac{1}{1+i} \right)^n = \$250,000 \left(\frac{1}{1.06} \right)^2 = \$222,499$$

$$PV_3 = \$100,000 \left(\frac{1}{1+i} \right)^n = \$100,000 \left(\frac{1}{1.06} \right)^3 = \$83,962$$

$$PV_{20} = -\$300,000 \left(\frac{1}{1+i} \right)^n = -\$300,000 \left(\frac{1}{1.06} \right)^{20} = -\$93,541$$

Take the sum to find the present value:

$$PV_0 + PV_1 + PV_2 + PV_3 + PV_{20}$$

$$\$500,000 + \$235,849 + \$222,499 + \$83,962 - \$93,541 = \$948,769$$

Use the same approach as in the original solution to find the annualized cost:

$$\$948,769 (A/P, 6\%, 20) = \$948,770 (.0872) = \$82,733$$

Answer A